

BOARD OF HOSPITAL COMMISSIONERS

July 11, 2023

Those in attendance were Hospital Commissioners Darrin Moody, Gayle Weston, and Don Welander. Also present were Eric Moll, Mason Health CEO; Mark Batty, Mason Health COO; Steve Leslie, Mason Health CFO; Dean Gushee, Mason Health CMO; Mel Strong, Mason Health CNO; Robert Johnson, Legal Counsel and Shelly Dunnington, Senior Executive Assistant.

Others in attendance:

Darrin Moody called the regular meeting of the Board of Commissioners to order at 8:03 a.m.

It was moved, seconded, and voted to approve June 12, 2023 and June 13, 2023 minutes as presented.

Commissioners' Committee Report & Calendar

Don Welander attended BPJV WSHA Conference June 26 – 28, 2023 and SANE meeting on July 6, 2023, and attended the MHFG on July 10, 2023.

Darrin Moody attended BOHC on June 13, 2023, warrants on June 20, 2023, WSHA Conference June 26 – 28, 2023, Warrants on June 30, 2023 and attended the MHFG on July 10, 2023

Gayle Weston attended BOHC and June 13, 2023, Finance Committee on June 21, 2023, WSHA conference June 26 – 28, 2023 and Credentials on July 5, 2023.

Public Comments – None

Consent Agenda

It was moved, seconded, and voted to approve the July 11, 2023, consent agenda. Steve Leslie will follow up on the Hoodspport Clinic write off.

Legal Counsel - None

CEO's Report –

Eric Moll discussed the process for the CMO (Chief Medical Officer) selection. The team will be Eric Moll, Mark Batty, Mel Strong, Jennifer Kummerfeldt, Dr. Roscoe and Dr. Anderson. They are hoping to make a selection by end of August.

Eric Moll shared that he is in conversation with Dr. Hamilton regarding geriatric care.

The next board meeting will be in person on July 25, 2023 in the Ellinor Room. Brent Wilcox will be here with ZGF to share the campus master plan.

Eric Moll has been invited to the WSHA board retreat next Monday, July 17 and Tuesday, July 18, 2023.

Monthly Reports –

- a. Financials - Steve described May as a great month. Volumes were the driver of revenue improvements, with all but two departments meeting or exceeded targets Diagnostic Imaging

Monthly Reports (continued)

and Emergency. Several factors contributed to the positive results, including being fully staffed and reduced downtime in key areas. The two departments below target are Surgery and Lab. Steve outlined the complexities of surgical services revenue and emphasized the department director's excellent work toward addressing specific issues. Additionally, there are no concerns about lab operations. Their revenue is demand driven and tends to fluctuate.

Expenses are right on track. The operating revenue was right on target also. This is the first month of the year that we hit in all areas. The positive expense margin flows right to operating margin. This brought our YTD operating margin back to positive. '

Days in cash at 254 vs budget at 263.

Gayle asked about June forecast. Steve said volume may be a little softer but should perform pretty much the same.

Revenue analysis being done by the Finance Department has also been valuable, particularly variance analysis. Going forward, as the system moves toward the goal of department-level financial statements, an accrual approach will be used in financial statement calculations. Ruth was thanked for embracing the extra work this created in her department.

Steve also briefly discussed Brad Becker's role change, which will move the HIM, Patient Access and Patient Financial Services departments under Steve. Getting up-to-speed will happen quickly, and he anticipates a drop in the Days in AR metric by fall.

Old Business – None

New Business

Darrin Moody will be attended the Fire District 13 meeting on July 13, 2023

Administration Roundtable

Dr. Dean Gushee shared the CMO role will be changing after his retirement.

Dr. Dean Gushee has been invited to talk at the Oracle Conference. This speech will be around physician efficiency and our domain strategies. The Cerner team will be creating the content for this speech.

IT is working on what will Healtheintent look like and what are the priorities in this system and put guardrails around it. Will need to look at the complexity of this platform.

Mel Strong shared we submitted a letter of intent for grant about \$574,000 this would cover tuition. The letter of intent is with Connect WA and High School. This would be WA jobs initiative.

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Administration Roundtable (continued)

We are working with the State to trying to get a CNA training onsite.

Open positions 3.7 FTE CNA, 6 FTE RN.

Mel Strong provided an update on Passport US. We had 5 (1 ED, 1 in pipeline, 1 isn't here yet) 2 decided not to come.

We received a regional award with Baldrige and Eric will speak at the annual conference on October 18, 2023.

We are exploring a remote monitoring program with the collaborative. The collaborative is looking at in house monitoring for patients like high risk fall patient.

Mel Strong has started a new PDSA rounding on our inpatient falls.

Mark Batty appreciates the approval of MA float to help with referrals. Mark has authorized overtime to get the referrals caught up. Tomorrow afternoon we will have a vendor providing a demo on possibility a third party helping with referrals.

Mark Batty provided a flyer regarding Text Communication to make communication easier for patient appointments. Text message appt reminders available as of June 28, 2023. This appt reminder has been implemented district wide.

We have an OB/GYN that may be interested in signing a contract with us.

Mark Batty shared we are rolling out a new procedure and clinic visits schedule. The new schedule goes in effect August 1, 2023.

Steve Leslie provided update on Department of Health in Facilities, and we pass the recheck. Facilities did good work. Patrick is working on DNV feedback around the disaster planning.

We have energy consultant that will be coming to look at our commercial building.

Steve Leslie expressed how well the Rehabilitation move went so smooth. Steve was impressed.

Steve Leslie provided an update on campus master planning. Steve Leslie will be taking the lead of the construction meeting over the next several months as they go through the financial feasibility portion of upcoming projects.

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Adjourned at 9:22 a.m.

PUBLIC HOSPITAL DISTRICT NO. 1
OF MASON COUNTY, WASHINGTON

BY: _____

Attest: _____
