BOARD OF HOSPITAL COMMISSIONERS April 27, 2021

Those in attendance were Hospital Commissioners Darrin Moody (teleconference), Gayle Weston (teleconference), and Don Wilson (teleconference). Also present were Eric Moll, Mason Health CEO (teleconference); Mark Batty, Mason Health COO (teleconference); Dr. Dean Gushee, Mason Health CMO (teleconference); Melissa Strong, Mason Health CNO (teleconference) Robert Johnson, Legal Counsel (teleconference) and Shelly Dunnington, Senior Executive Assistant (teleconference).

Others in attendance for a portion of the Hospital Commissioners meeting: Dave Imus, WIPFLI; Erik Volk, WIPFLI, Theron Post, PENW and Lowell Kruse.

Gayle Weston called the regular meeting of the Board of Commissioners to order at 8:00 a.m.

It was moved, seconded, and voted to approve the April 13, 2021 minutes as presented.

Commissioner's Committee Report & Calendar

Don Wilson attend the BOHC on April 13th, Strategic Planning on April 22nd and met with 1:1 w/ Eric on April 23, 2021

Darrin Moody attended BOHC on April 13th, Chamber Gala on April 16th, QIC on April 20th, Strategic Planning April 22nd, and met 1:1 w/Eric April 26, 2021.

Gayle Weston attend the BOHC on April 13th, met with Eric on April 20th, Finance Committee Meeting on April 21^{st,} Strategic Planning 1st Quarter Update April 22nd, and met with 1:1 w/ Eric April 26, 2021.

Consent Agenda		
Action		
Approval of the Bills:		
General Fund	2126180 – 2126453; 0242184 – 0242203	\$3,798,287.95
Employee Medical		\$ 719,555.49
It was moved, seconded, and voted to approve April 27, 2021.		

Public Comments – None

Legal Counsel – None

Administrator's Report

Eric Moll shared a small team from Mason Health are doing their due diligence looking into an ACO. Eric Moll provided the meaning of ACO and how ACO is about helping transform organizations. We are looking to see if we should participate in ACO starting in January 2022. We will provide the board a recommendation in August, once we have done our due diligence and feel it is the right direction. Don Wilson asked if we still have to have 10,000 beneficiary lives. Eric responded how it is currently working. Gayle Weston shared it will be interested in seeing the pros and cons.

Monthly Reports -

Rick Smith presented the board financials for the period ended March 31, 2021. Darrin Moody expressed that it is nice to have a financial statement like we have especially where we thought it would be a year ago.

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Old Business

- a) Vaccine Clinic Update Mel Strong shared an update on the vaccine clinic. Mason Health have provided 17,236 vaccines. The pop-up clinic at the Catholic church vaccinate over 250 community members.
- b) Patient Access Center Update- Rick Smith provided a project snapshot. Remodel of 2nd floor at Shelton Family Medicine. Mark Batty went over the projected layout which is about 6,000 sf renovation. Once we receive our permits, it is about a 15-week process. Rick Smith went over the estimated projected budget.

It was moved, seconded, and voted to approve Patient Access Center Project in the amount of \$1.416 million project funded through the allocated bond funds.

Break

New Business

- a) WIPFLI 2020 Annual Financial Statement Audit Dave Imus and Erik Volk with WIPFLI presented the 2020 Annual Financial Statement audit. No deficiencies. The group "thanked" Dave and Erik for their work on this audit. This information is reported to the State of Washington Auditor's Office. Congratulations on a good audit!
- b) Performance Excellence The Role of Governance Theron Post from PENW and Lowell Kruse, former CEO at Heartland Health joined our meeting to go over the role of the governance from a Baldrige perspective. Gayle Weston shared that she is not sure how to measure ourselves. 80/20 and being able to digest negative information. The board has ultimate responsible and needs to understand the data. What does the board bring to the organization and what don't you want to lose as you move forward from a culture perspective? The board wants the best for the community, for our leaders and for our staff. That the board has the same goal and there is no division. Always have the courage to ask the question. Always have a succession plan if immediate or down the road. Gayle Weston stated how important it is to have the right CEO for the organization. Lowell and Theron went over the board of director responsibilities. We discussed societal contribution and things we can do that helps the community and how we can be more thoughtful about it. (e.g. generator at SFM).

Administration Roundtable

Rick Smith did a follow up to the Kaufman's 5-year plan Presentation. We will be looking at sensitivity and the rolling forecast incorporated in our annual finances.

Multiview is still on track for a June implementation.

Mark Batty gave an update on arrangement with Dr. Vogelsong, pain management.

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Administration Roundtable (continued)

We are currently working diligently bringing back our chaplain services for our staff, providers as well as our patients.

Mark Batty, Michele Tierney, and Brent Wilcox will be looking at a refresh of the Medical Office Building.

Mel Strong shared we have 3 open FTEs in Emergency Department and we have two secondary hospitalist that have resigned. One hospitalist will not be resigning until March 2022.

Dr. Dean Gushee shared the Domain NW is currently working on the 1.5 built. They are finding there is some type of disconnect on communication that Jennifer Dorsey is currently working on. The 2.0 will be in May and go live end of June. Gayle Weston asked if he is concern about the disconnect from the providers and the Cerner build.

Commissioners' Comments/Meeting Evaluation

Excellent meeting. Thank you for bringing Lowell Kruse and Theron Post to this meeting. A lot of good information.

Adjourned at 11:36 a.m.

PUBLIC HOSPITAL DISTRICT NO. 1 OF MASON COUNTY, WASHINGTON

<u>BY:</u>

Attest: